

# *The Problem Solving A3*

In the early years of usage of the A3, it was taught to always hand write the process using pencil. Pictures were preferred over text (imagine stick figures), for if you can draw it, you understand the concepts to a deeper level. Today, nearly all A3s are computerized, yet most still contain pictures.

## Checklist of A3 Steps

1. Develop the Business Case with plant's leadership team
2. Verify Business Case with peer one on one floor meetings – increases candor
3. Find Current State through chalk circle observations – observation teams are best
4. Detail your Target State with the plant lead team
5. Craft Actions required to achieve the Target State
6. Select the Measures for success. Focus on a few.

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